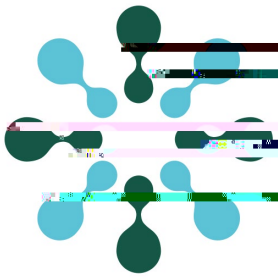


Knowledge Exchange Concordat

Analysis of Priority Actions

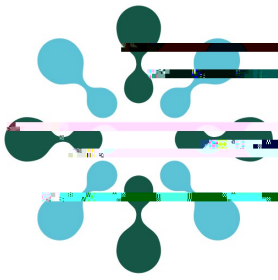
JULY 2022

Introduction

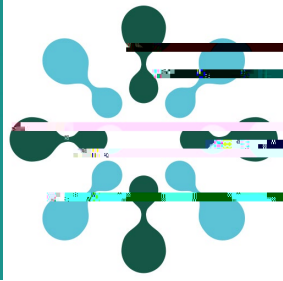


The Knowledge Exchange Concordat (KE Concordat) is a sector-led initiative to recognise, develop and improve the diverse ways in which higher education (HE) providers engage in knowledge exchange (KE). The KE Concordat's eight principles are used by HE providers to self-evaluate and drive growth in KE. For more details on the KE Concordat and its principles, please see <http://www.keconcordat.ac.uk>.

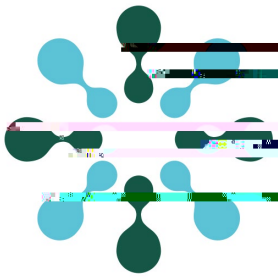
Introduction



In 2021, 112 HE providers participated in a development year exercise, using the KE Concordat to track their progress on KE and set priorities for improvement. This process required HE providers to evaluate their KE journey against the eight principles of the KE Concordat and to



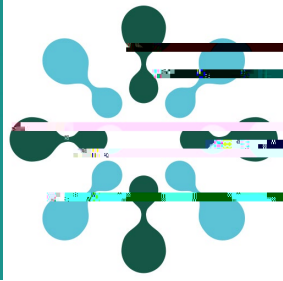
Approach



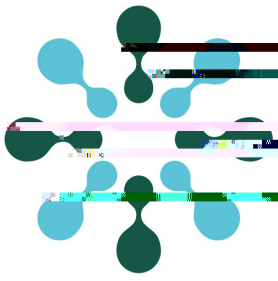
Action plans:

112 action plans were submitted by 112 HE providers and subsequently evaluated during the development year of the Knowledge Exchange Concordat.

Approach

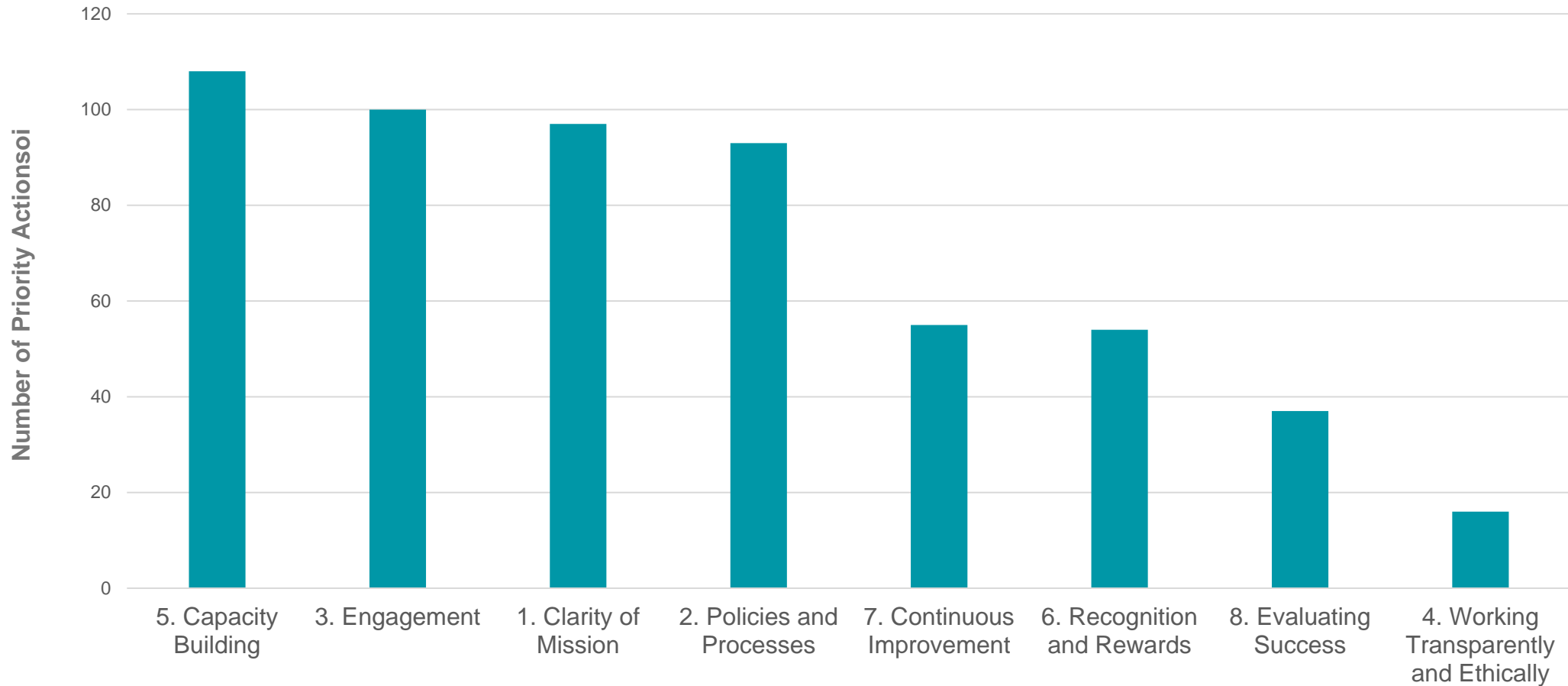
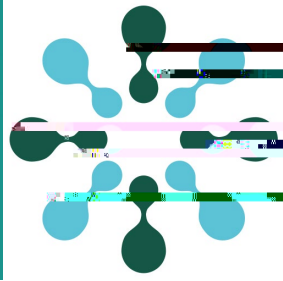


Approach

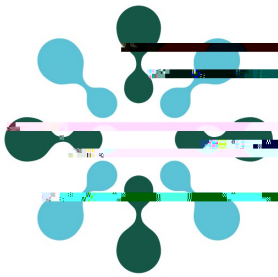


As part of this analysis, HE providers have been grouped according to either the Knowledge Exchange Framework (KEF) Clusters (HE providers in England only) or devolved nation (UK HE providers located outside England). For more information on KEF and the associated clusters, please see <https://kef.ac.uk/about> .

Priority Actions

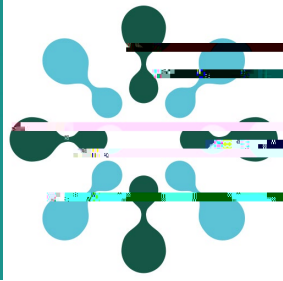


Principles per KEF Cluster / Devolved Nation

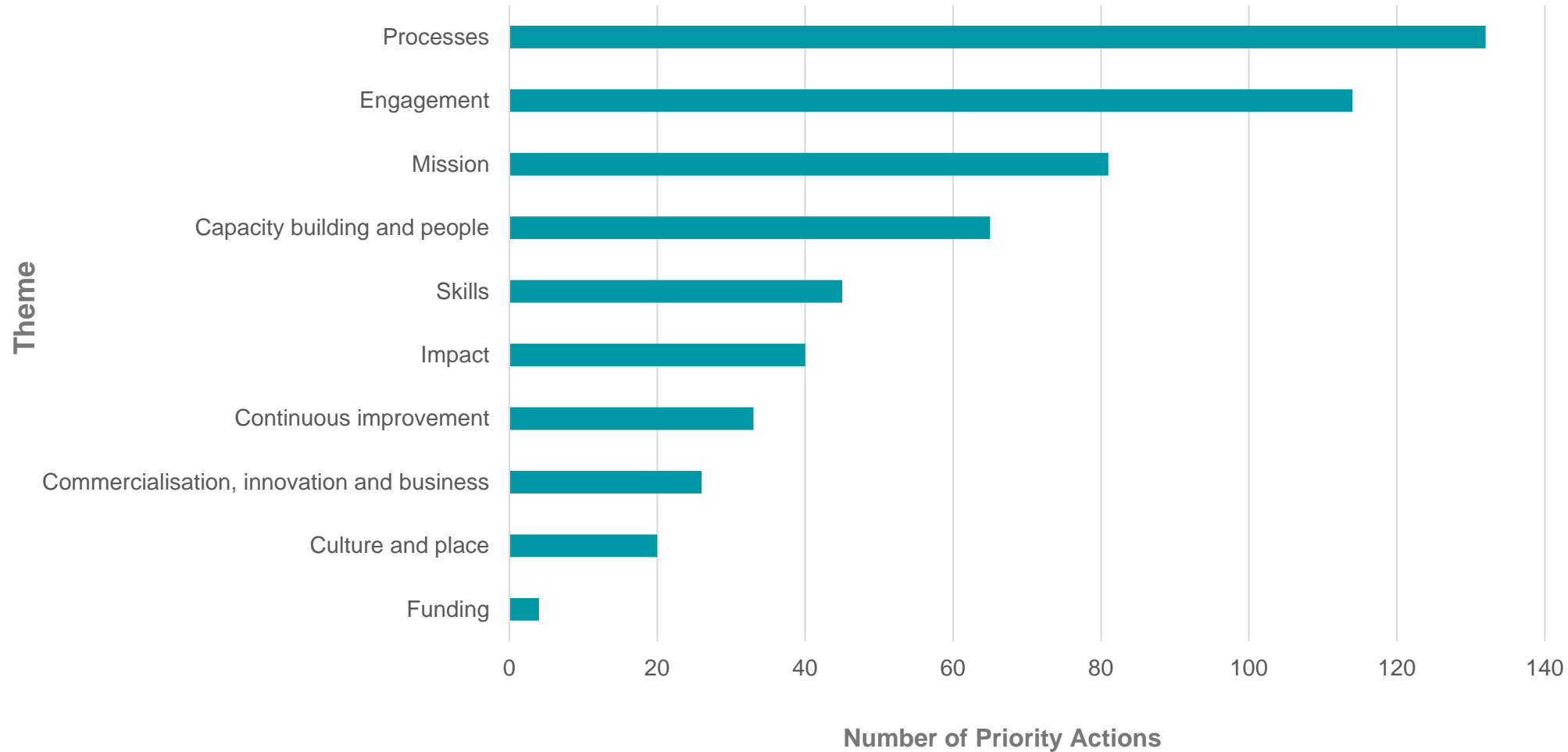


KEF Cluster* / Devolved Nation /	

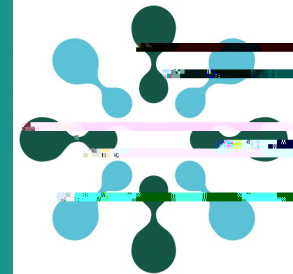
Themes



Frequency of Themes Identified in the Priority Actions

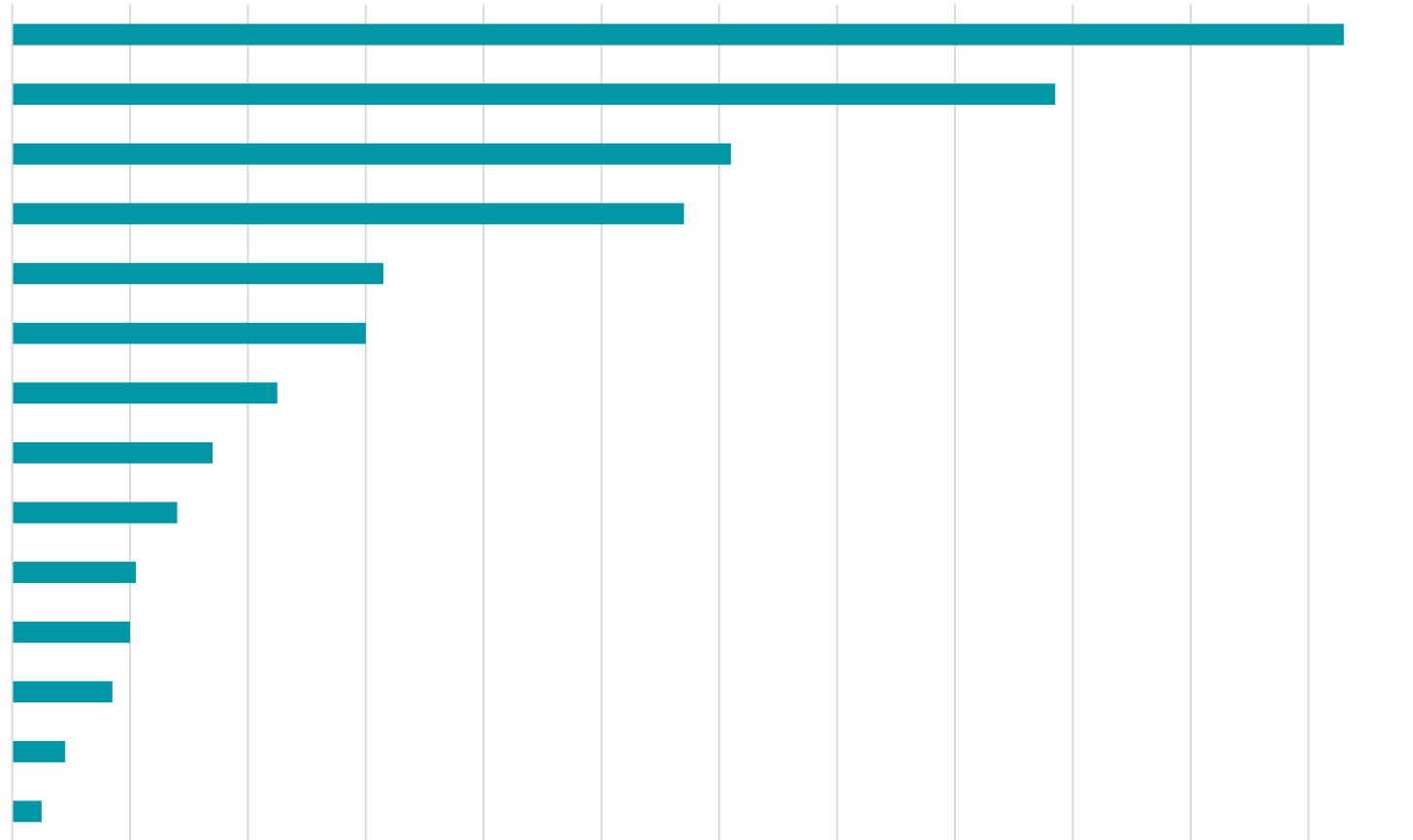
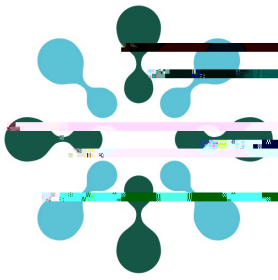


Themes by Principle

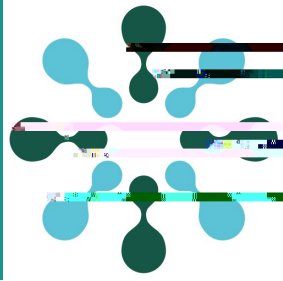


Theme	Principles of the Knowledge Exchange Concordat							
	1. Clarity of Mission	2. Policies and Processes	3. Engagement	4. Working Transparently and Ethically	5. Capacity Building	6. Recognition and Rewards	7. Continuous Improvement	8. Evaluating Success
Commercialisation, innovation and business	2	13	4	0	5	2	0	0
Impact	2	0	0	0	1	2	7	28
Culture and place	5	2	0	10	2	0	1	0
Engagement	5	10	87	2	5	0	3	2
Processes	3	67	5	3	2	44	3	5
Funding	0	0	0	0	2	0	2	0
Mission	77	0	1	0	1	1	0	1
Capacity building and people	1	1	1	0	54	3	4	1
Continuous improvement	0	0	0	0	1	0	32	0
Skills	2	0	2	1	25	2	3	0

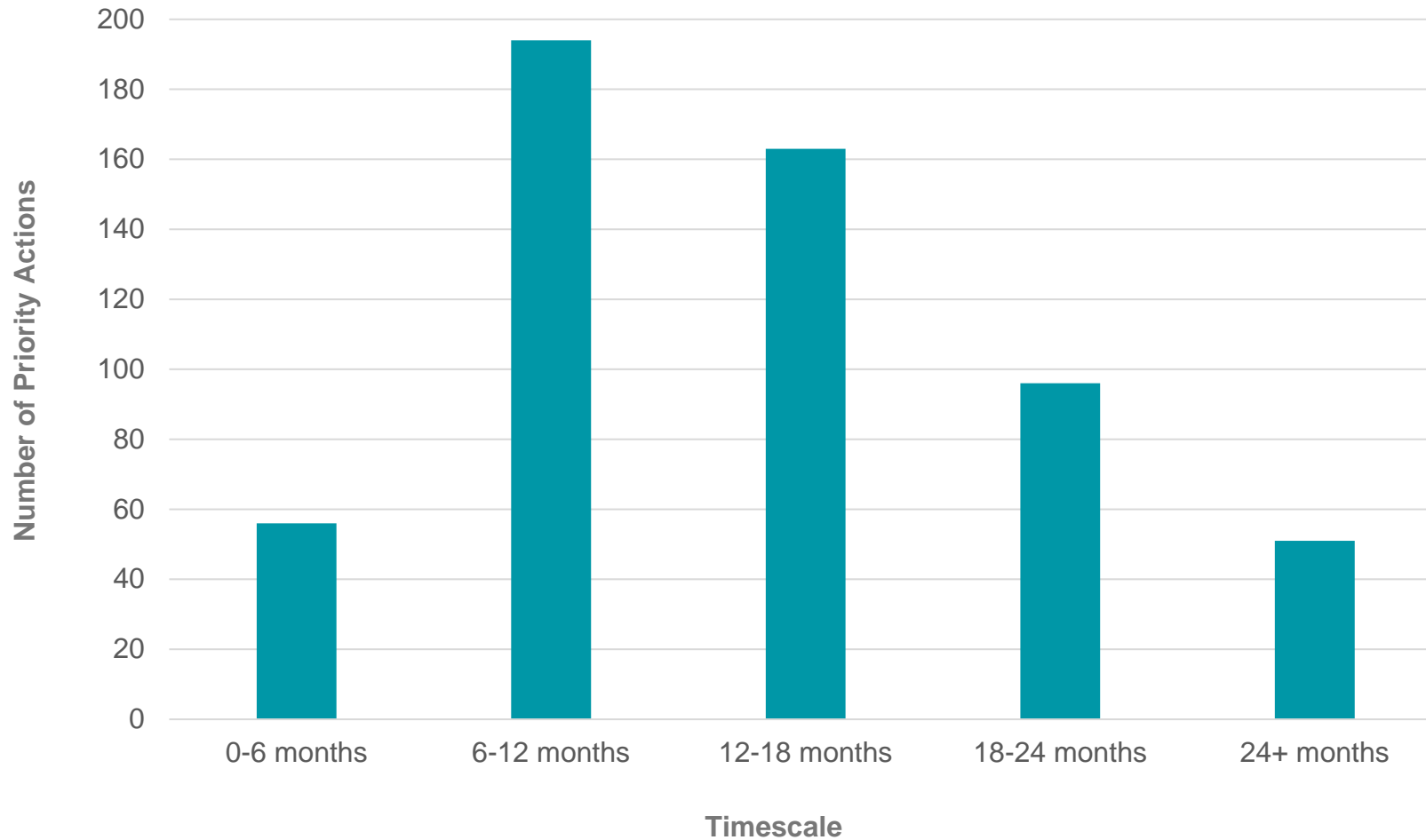
Activities

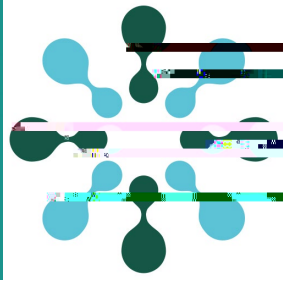


Timescales



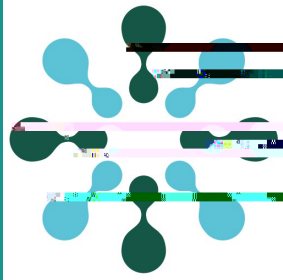
Frequency of Timescales for Priority Actions





KEF Cluster* / Devolved Nation	0-6 months	6-12 months	12-18 months	18-24 months	

Timescales per KEF Cluster / Devolved Nation

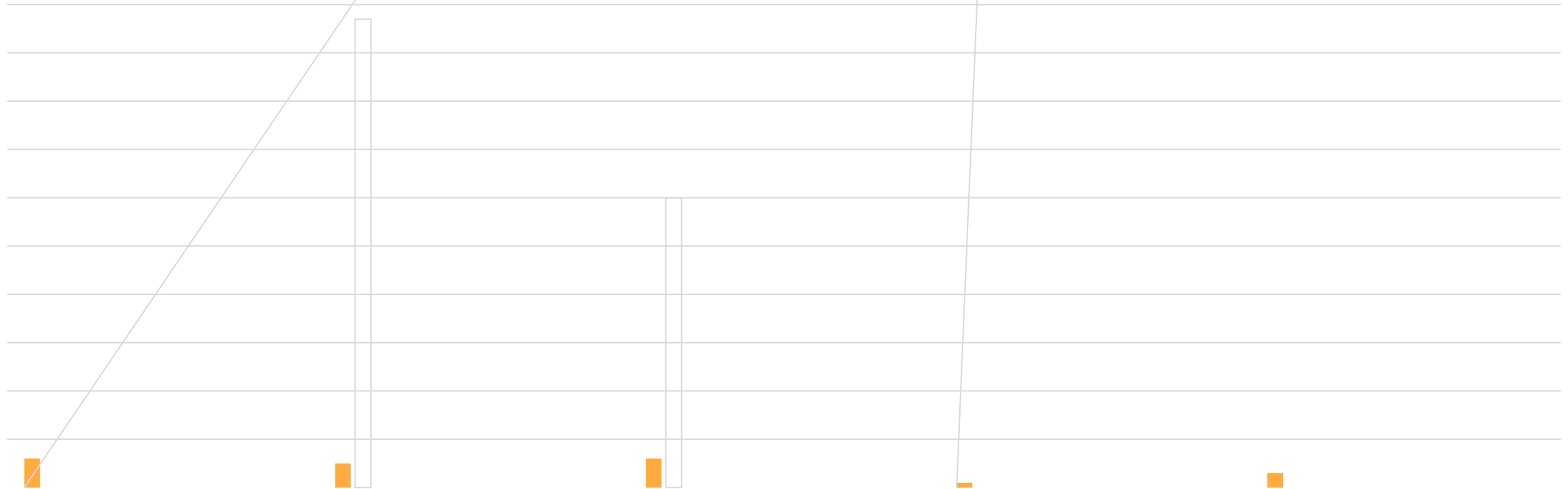
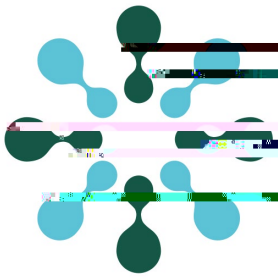


KEF Cluster* / Devolved Nation	Most Commonly Used Timescales
E	6-12 months
J	6-12 months
M	6-12 months
V	12-18 months
X	12-18 months
Arts Specialist	12-18 months
STEM Specialist	6-12 months
Northern Ireland	12-18 months
Scotland	12-18 months

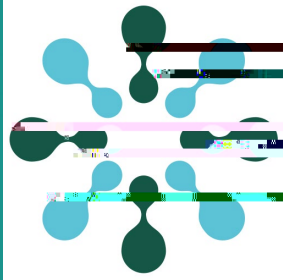
Timescales	Count
0-6 months	0
6-12 months	4
12-18 months	5
18-24 months	0
24+ months	0

* Note: KEF Clusters (E, J, M, V, X, Arts Specialist and STEM Specialist) apply to HE providers in England only. HE providers located outside England have been grouped by devolved nation. For more information on KEF Clusters, please see: <https://kef.ac.uk/about>

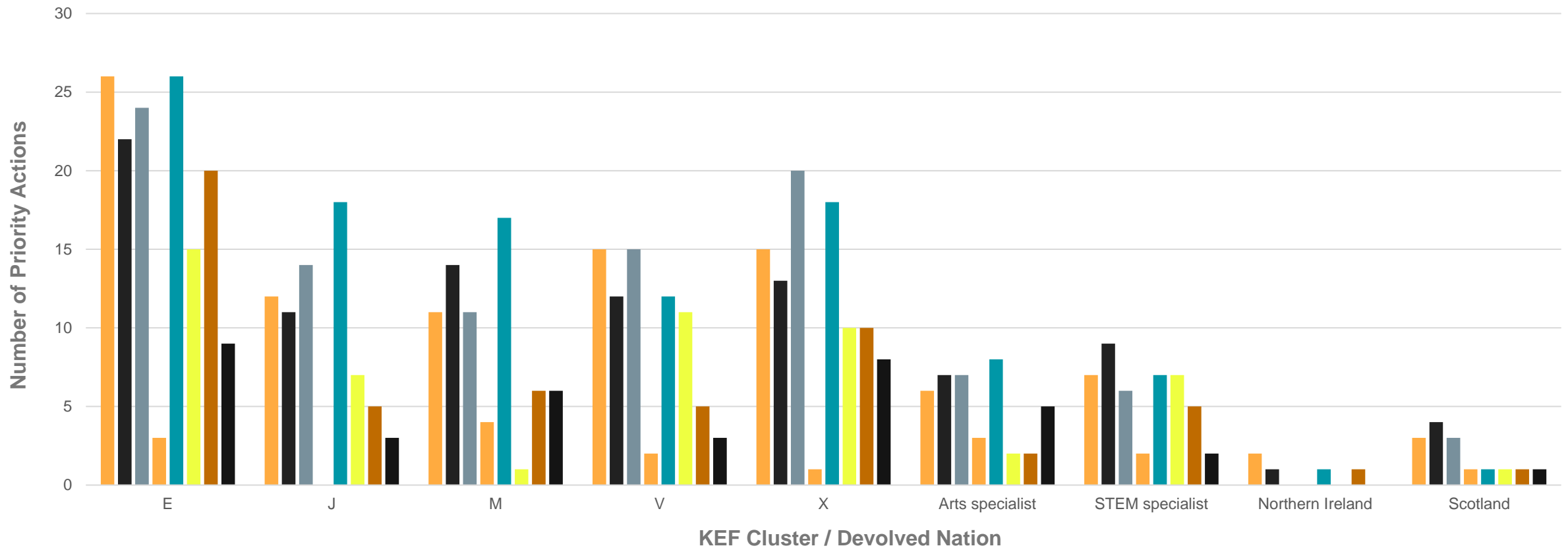
Activities by Timescale



KEF Clusters / Devolved Nations



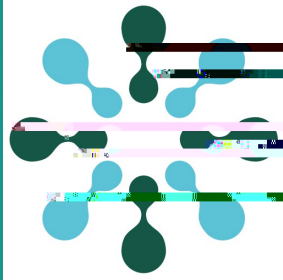
Priority Actions per KE Concordat Principle, by KEF Cluster (England) or Devolved Nation



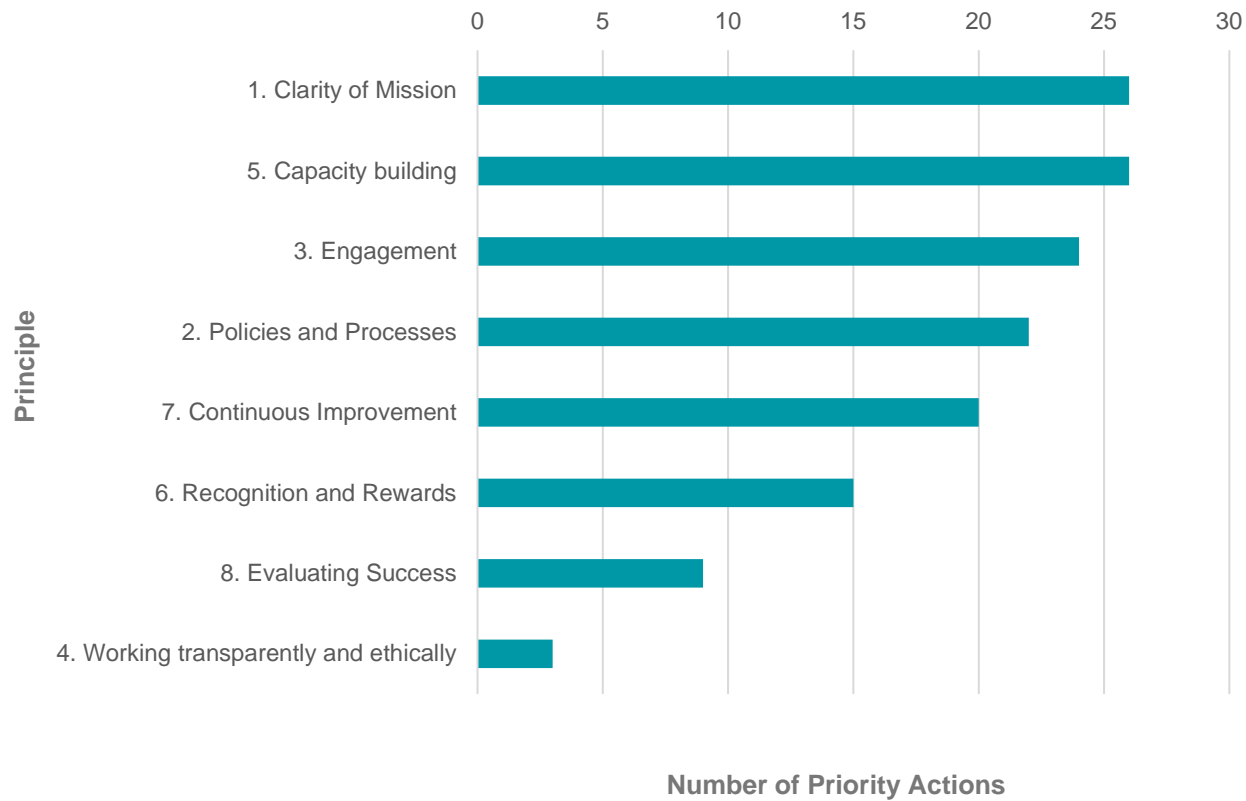
Principle:

- 1. Clarity of Mission
- 2. Policies and Processes
- 3. Engagement
- 4. Working transparently and ethically
- 5. Capacity building
- 6. Recognition and Rewards
- 7. Continuous Improvement
- 8. Evaluating Success

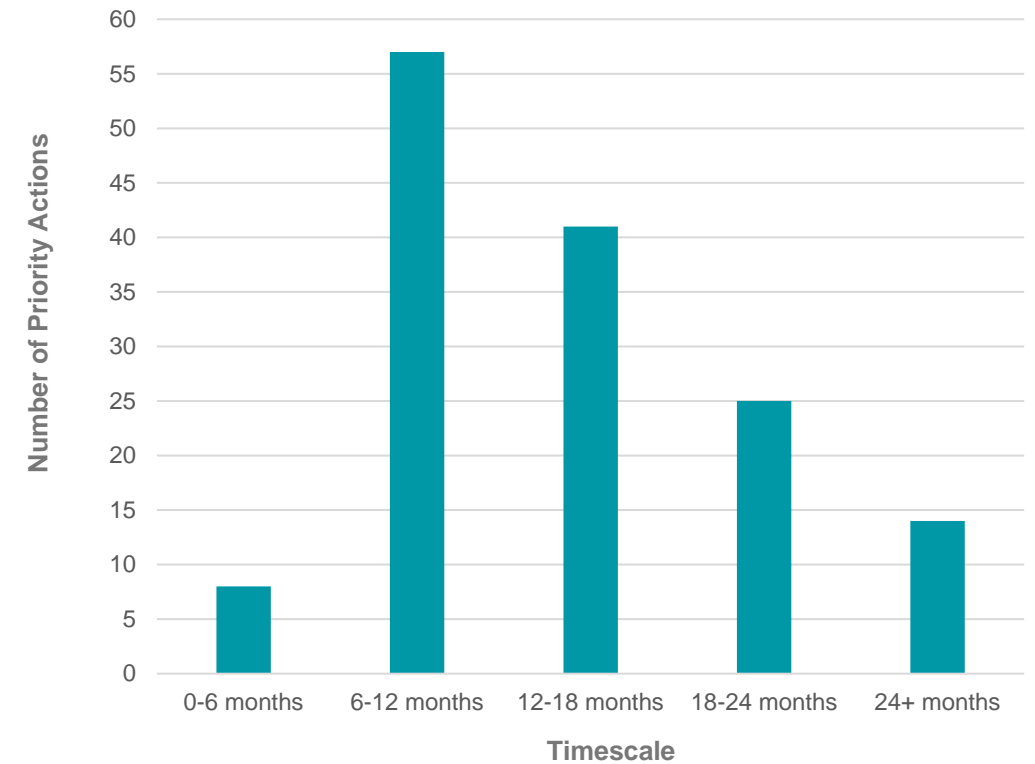
KEF Cluster E: Principles and Timescales



Cluster E Priority Actions by Principle

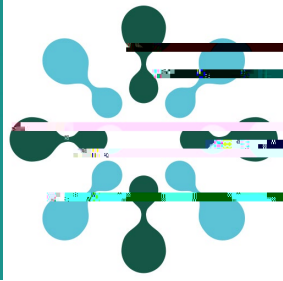


Cluster E Timescales per Priority Action

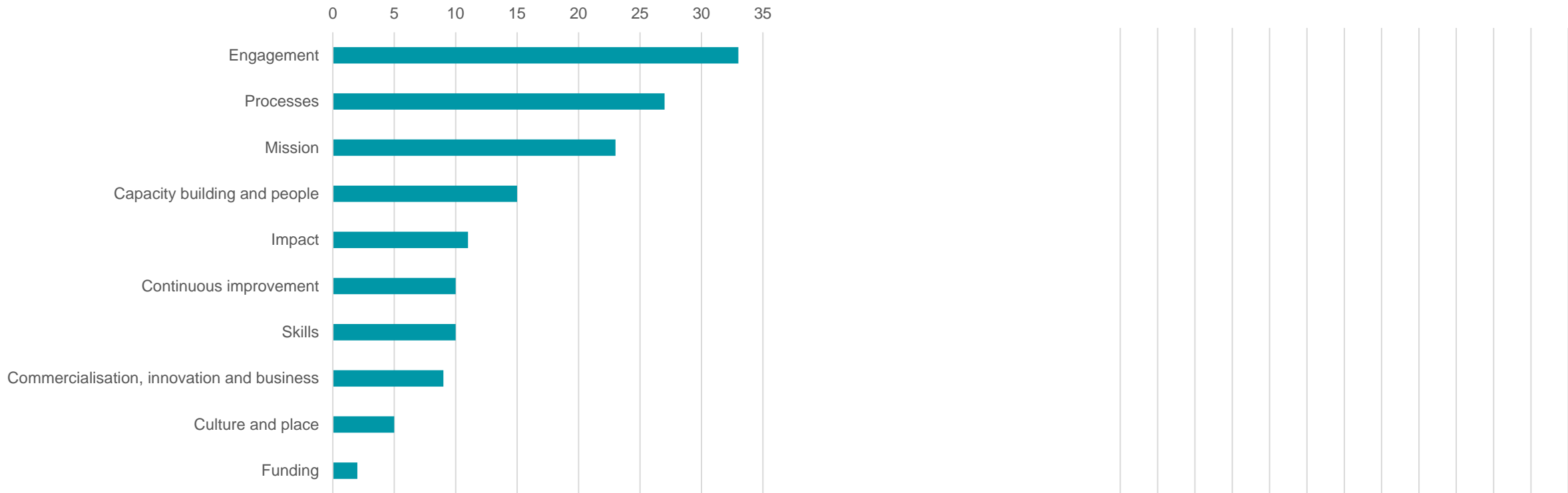


Note: This cluster includes HE providers in England only. For more information on KEF Clusters, please see: <https://kef.ac.uk/about>

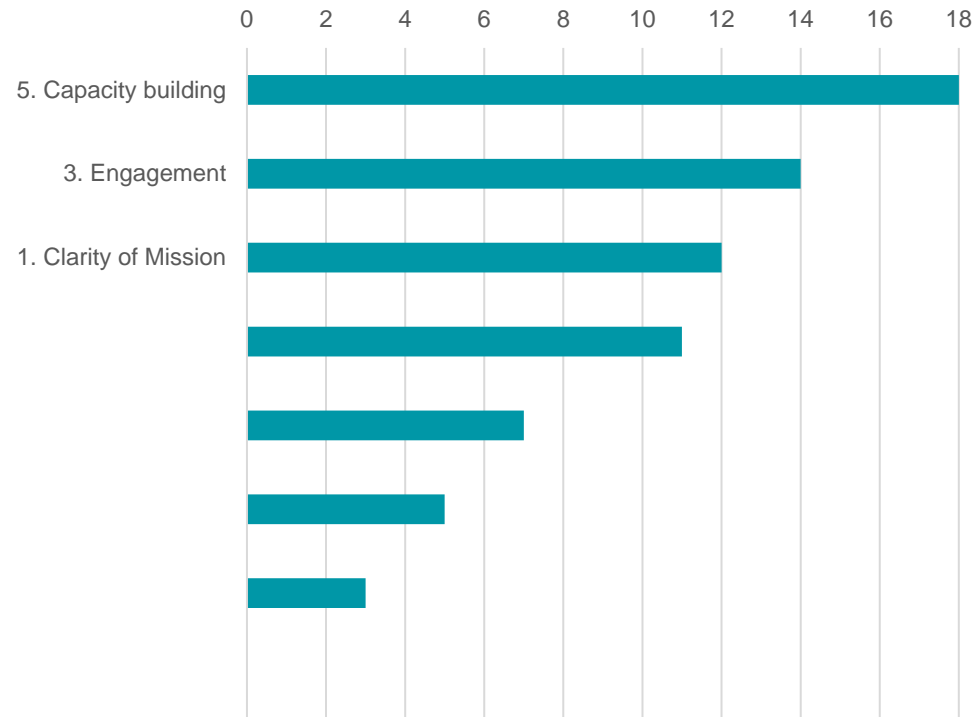
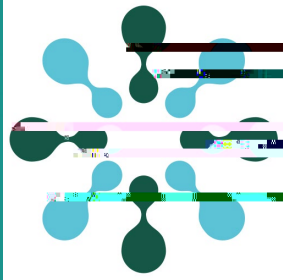
KEF Cluster E: Themes and Activities



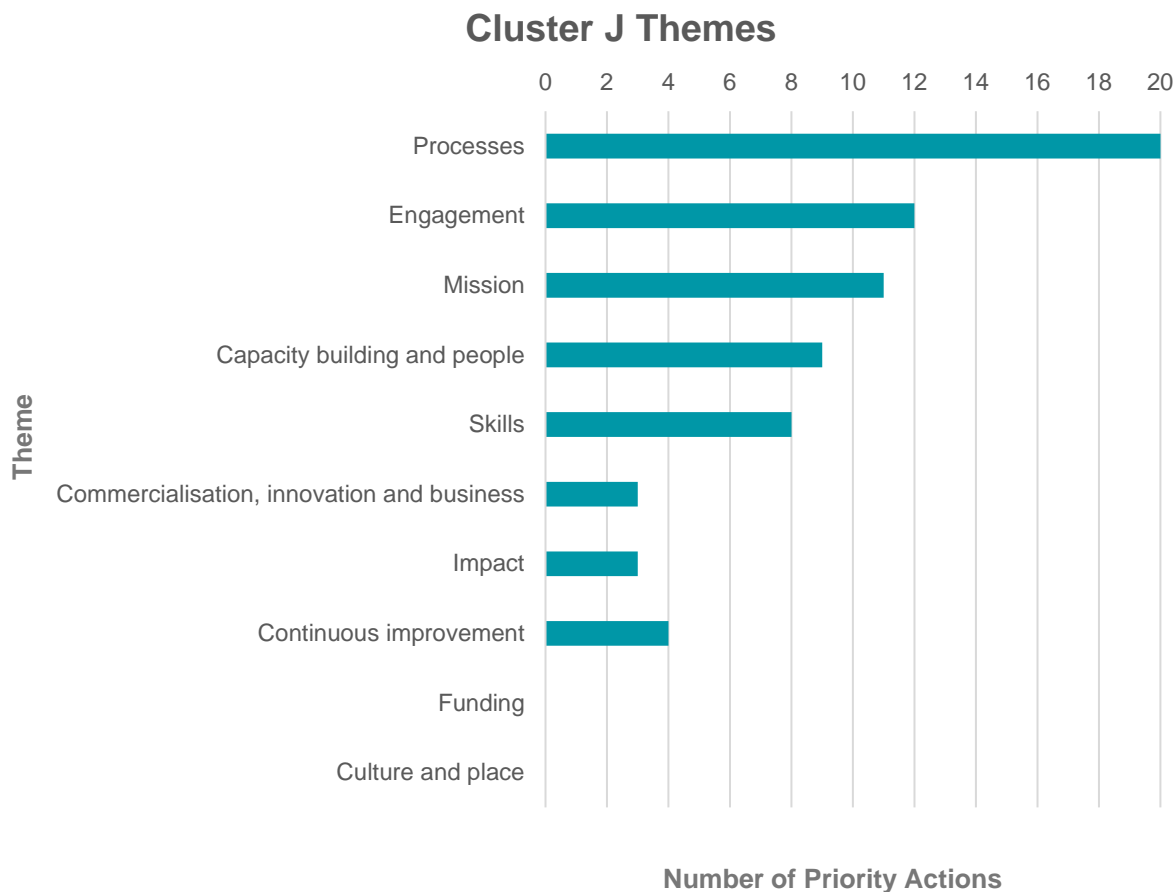
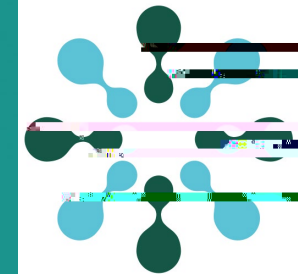
Cluster E Themes



KEF Cluster J: Principles and Timescales

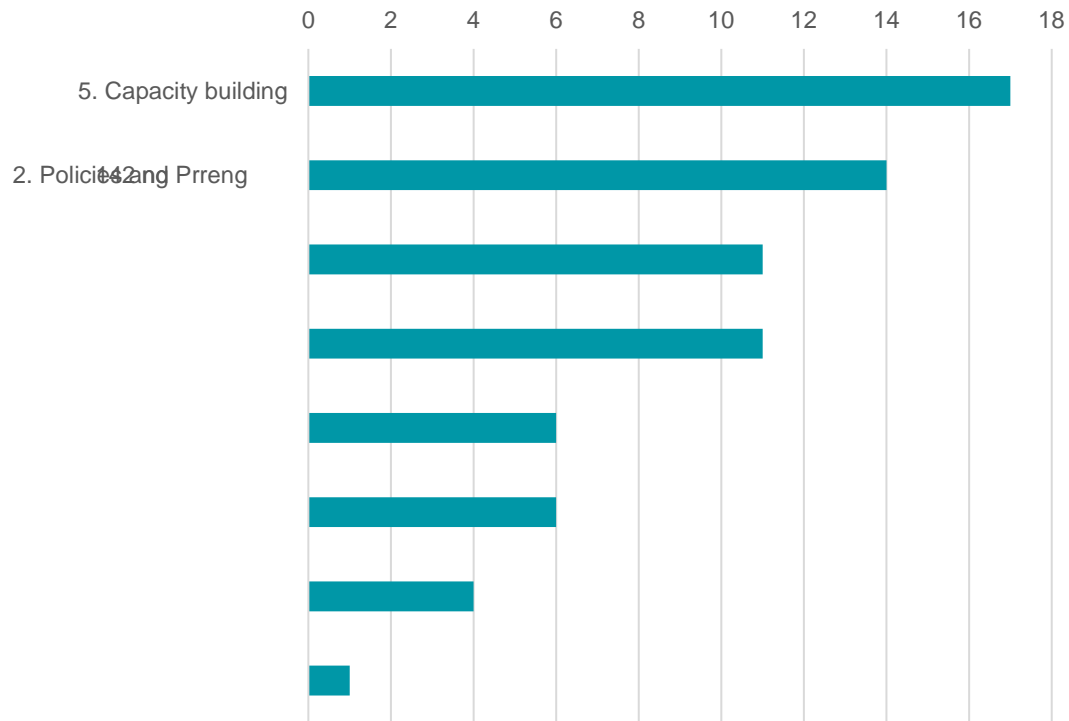
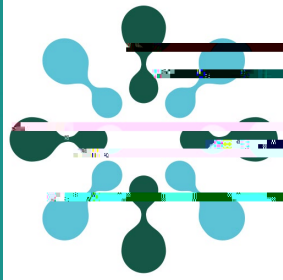


KEF Cluster J: Themes and Activities

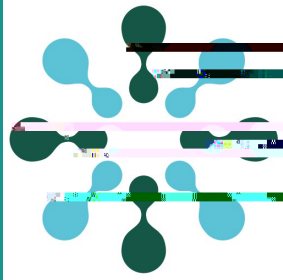


Note: This cluster includes HE providers in England only. For more information on KEF Clusters, please see: <https://kef.ac.uk/about>

KEF Cluster M: Principles and Timescales



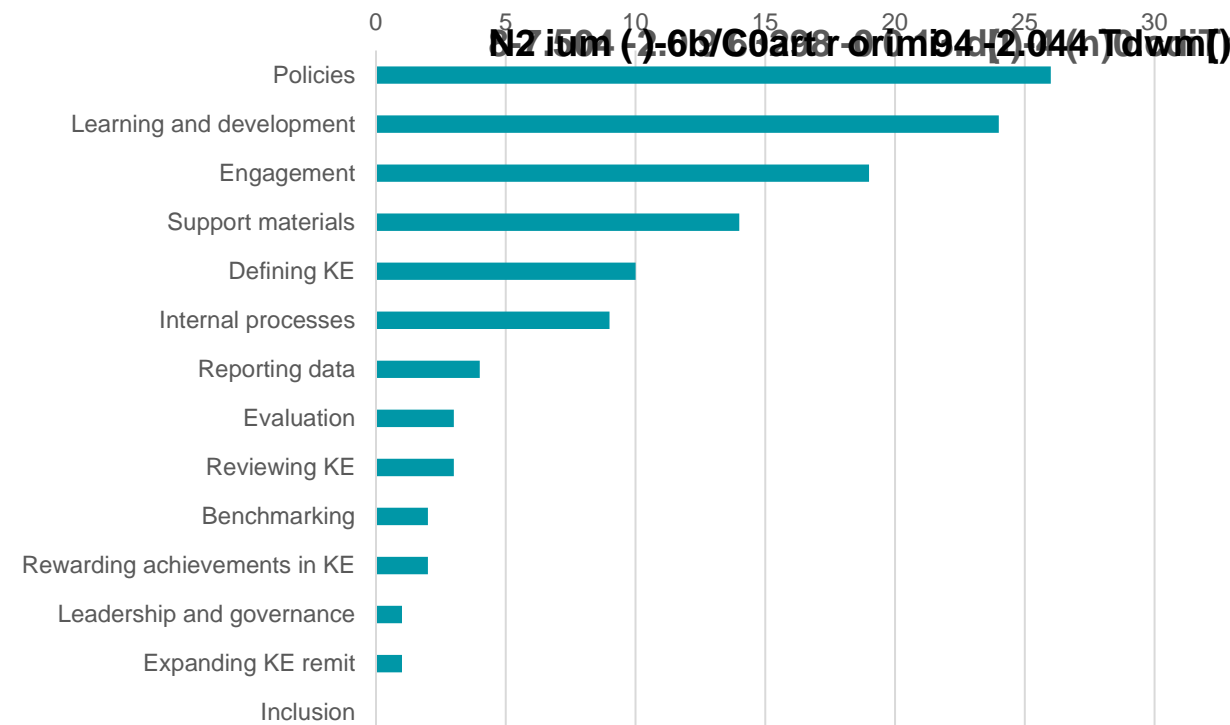
KEF Cluster M: Themes and Activities

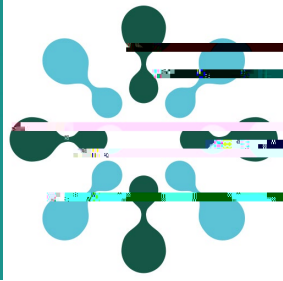


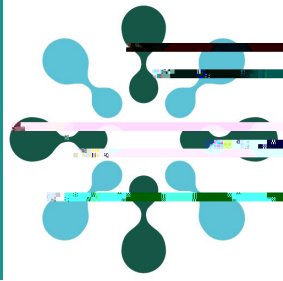
Cluster M Themes



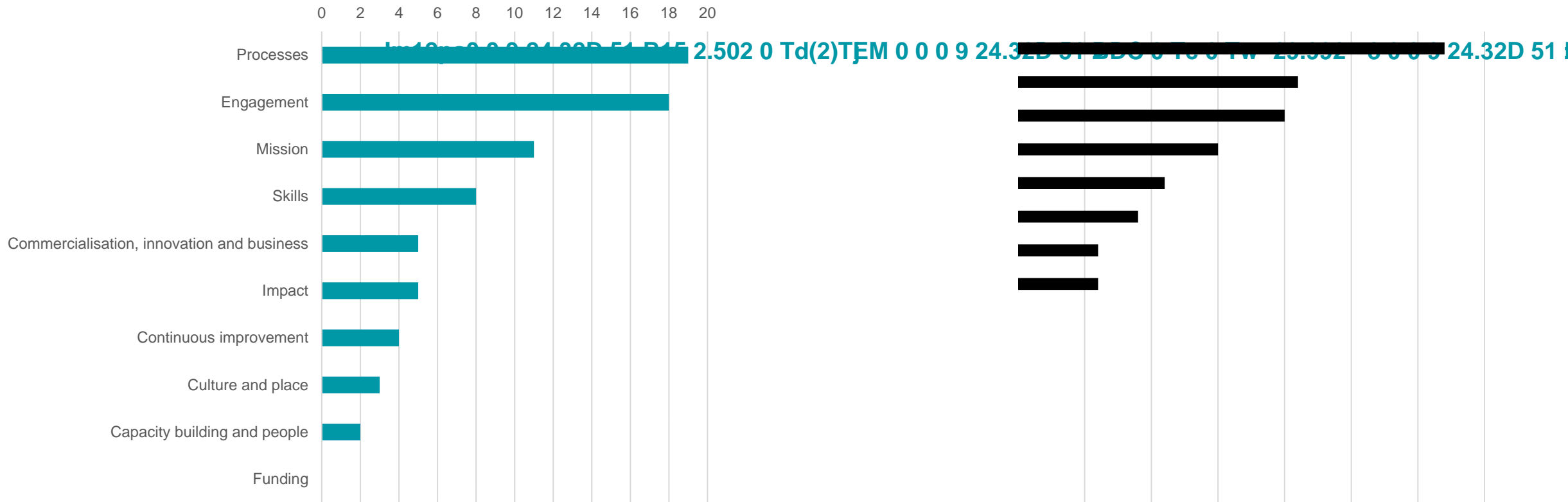
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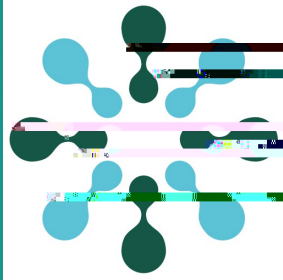




Cluster V Themes

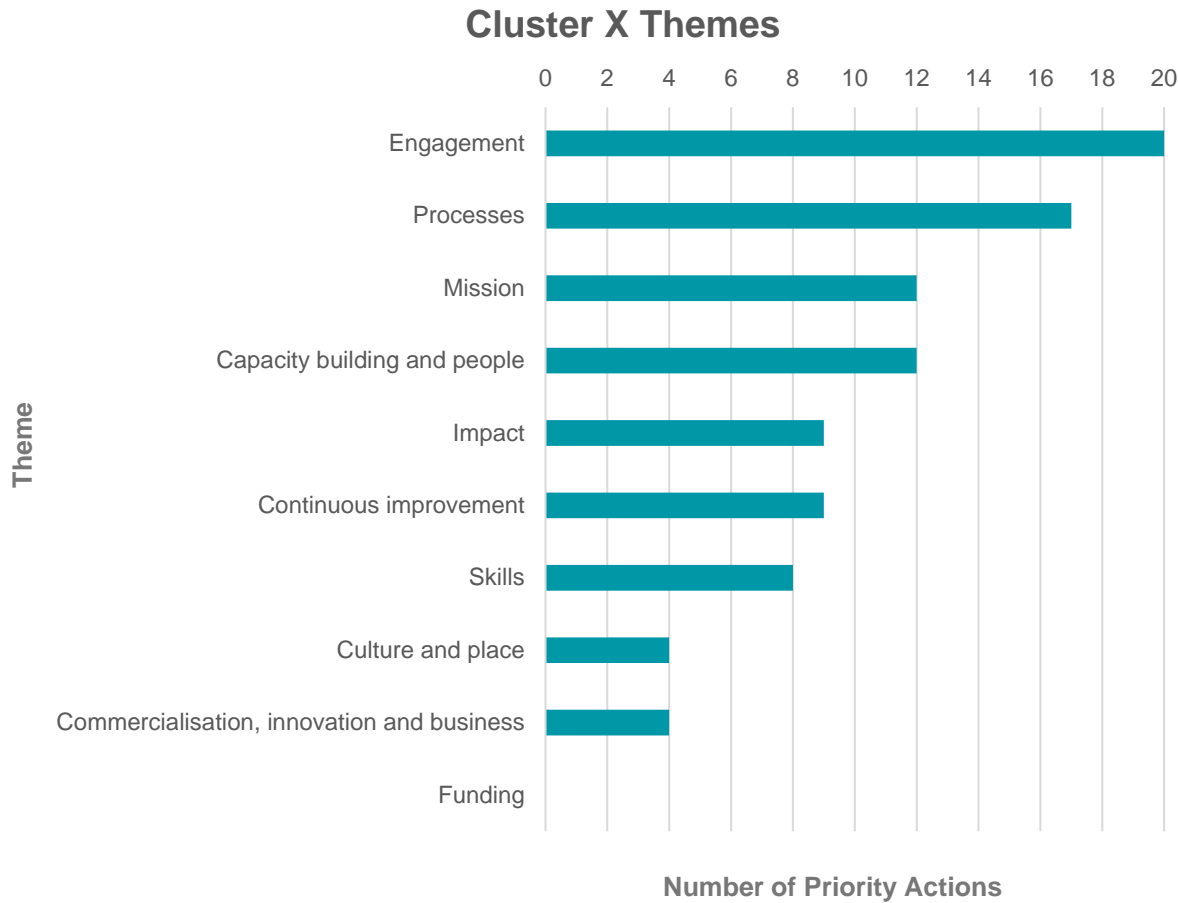
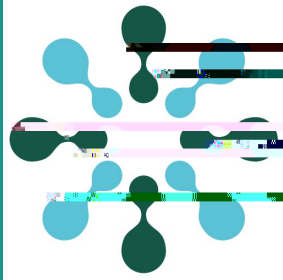


KEF Cluster X: Principles and Timescales



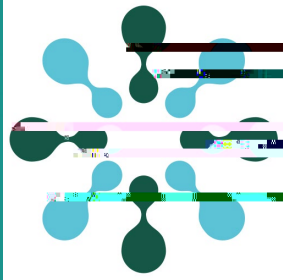
Note: This cluster includes HE providers in England only. For more information on KEF Clusters, please see: <https://kef.ac.uk/about>

KEF Cluster X: Themes and Activities



Note: This cluster includes HE providers in England only. For more information on KEF Clusters, please see: <https://kef.ac.uk/about>

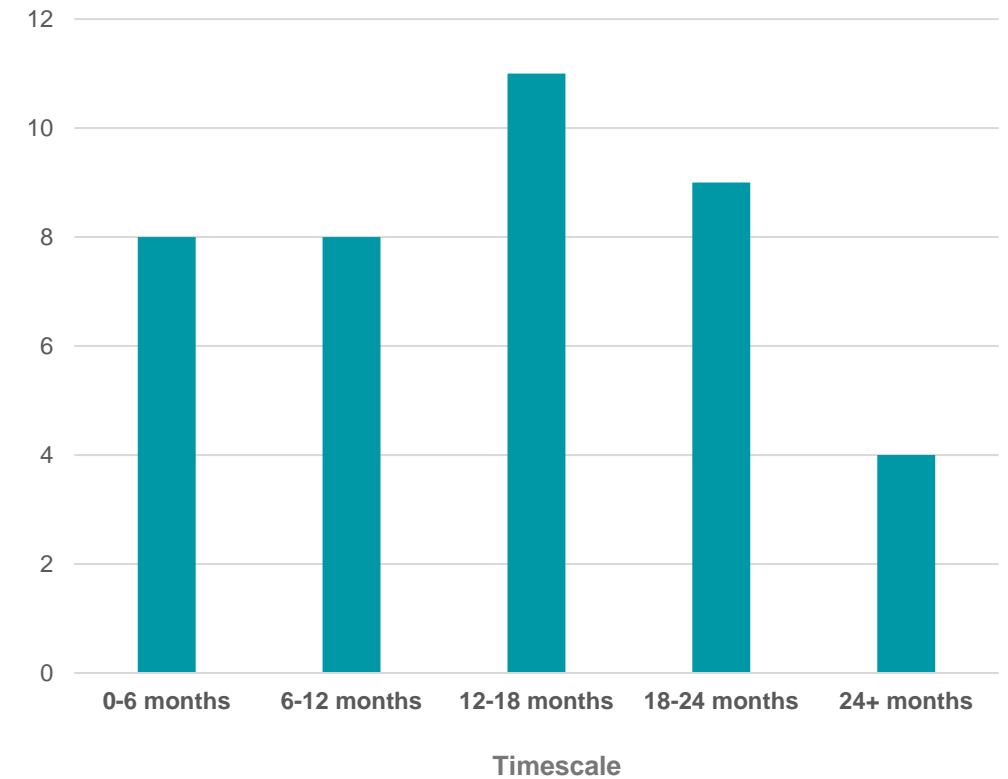
KEF Arts Specialist: Principles and Timescales



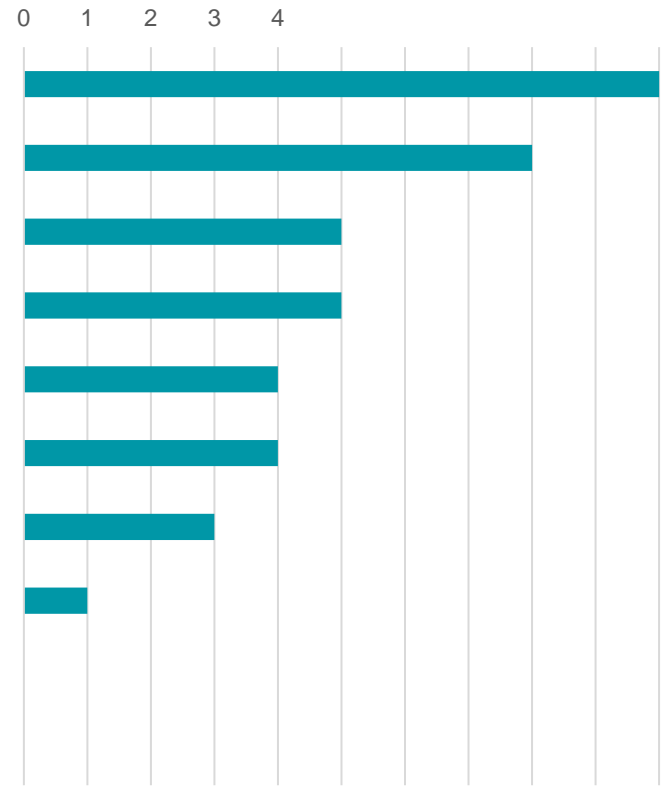
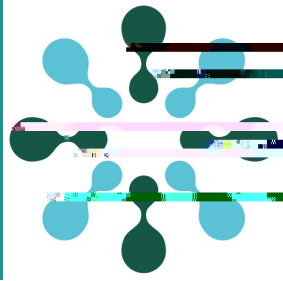
Arts Specialist Priority Actions by Principle



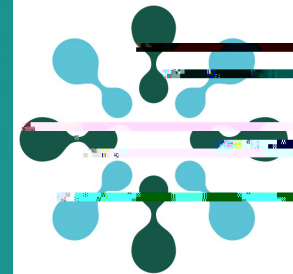
Arts Specialist Timescales per Priority Action



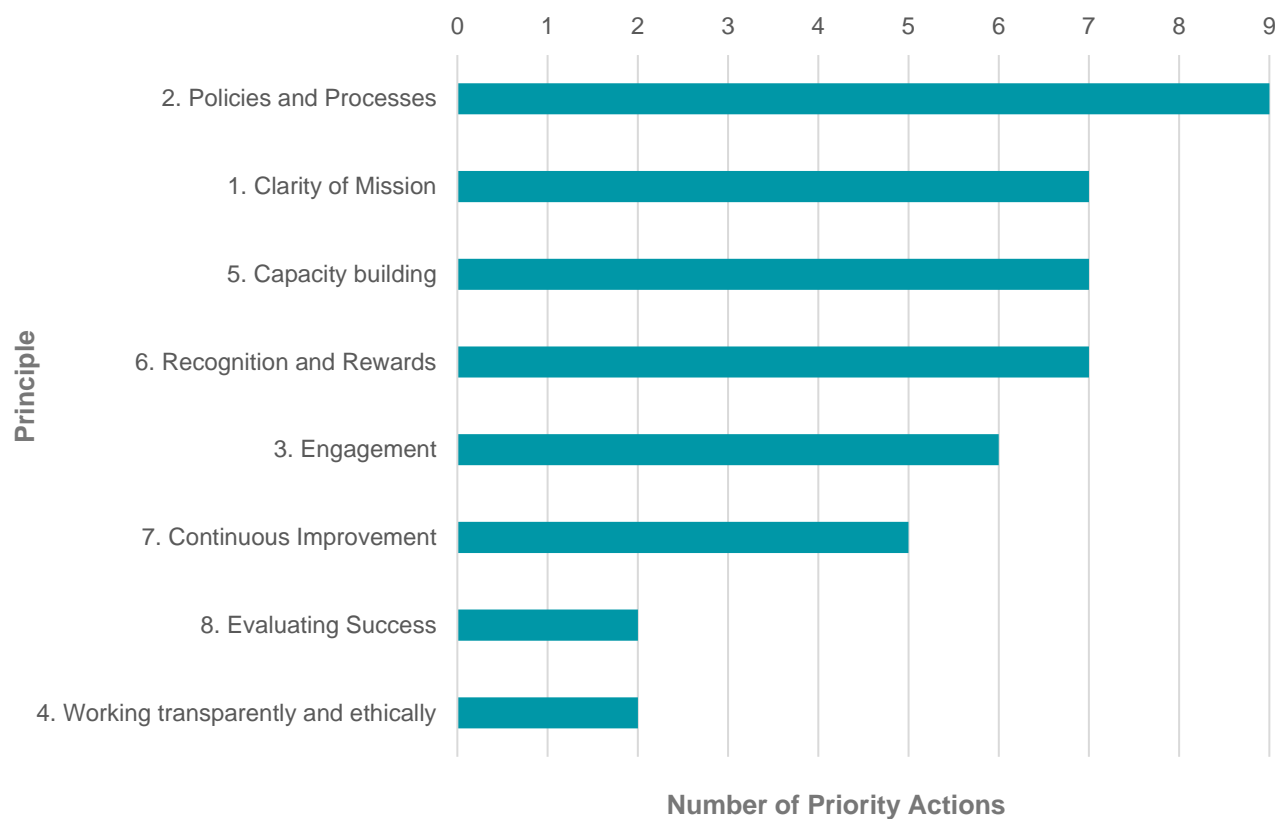
Note: This cluster includes HE providers in England only. For more information on KEF Clusters, please see: <https://kef.ac.uk/about>



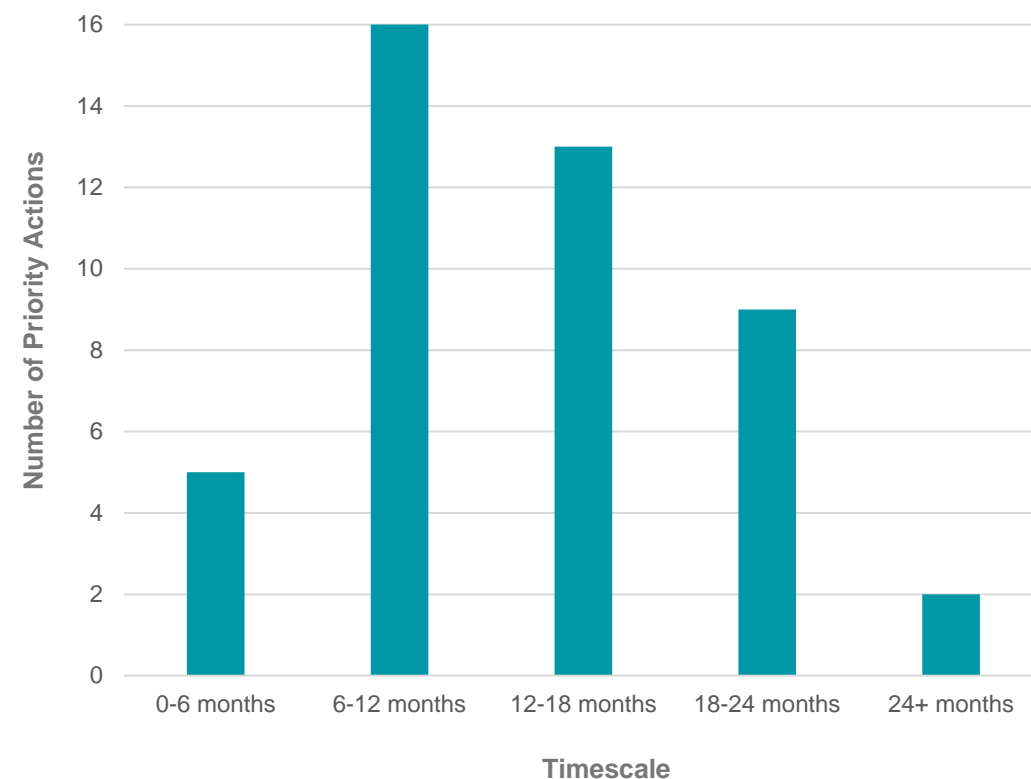
STEM Specialists: Principles and Timescales



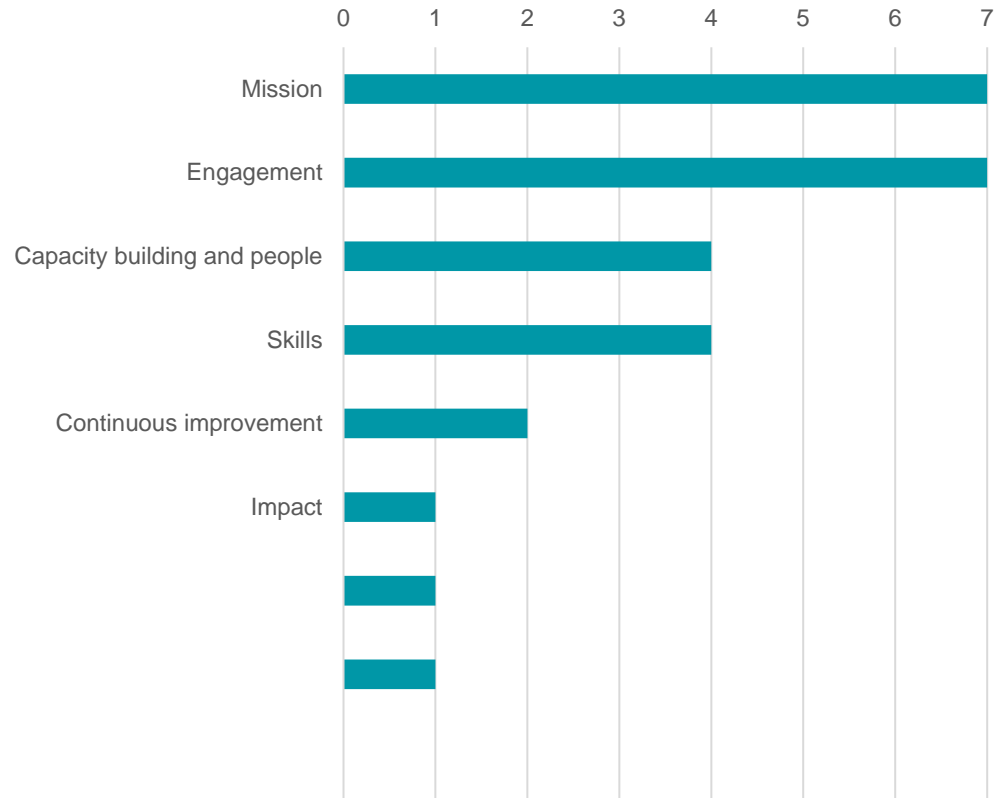
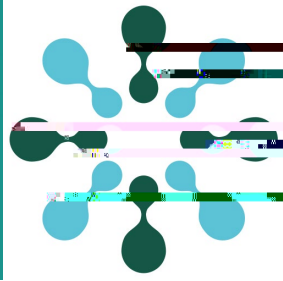
STEM Specialist Priority Actions by Principle



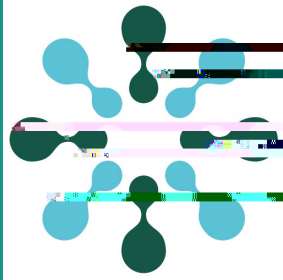
STEM Specialist Timescales per Priority Action



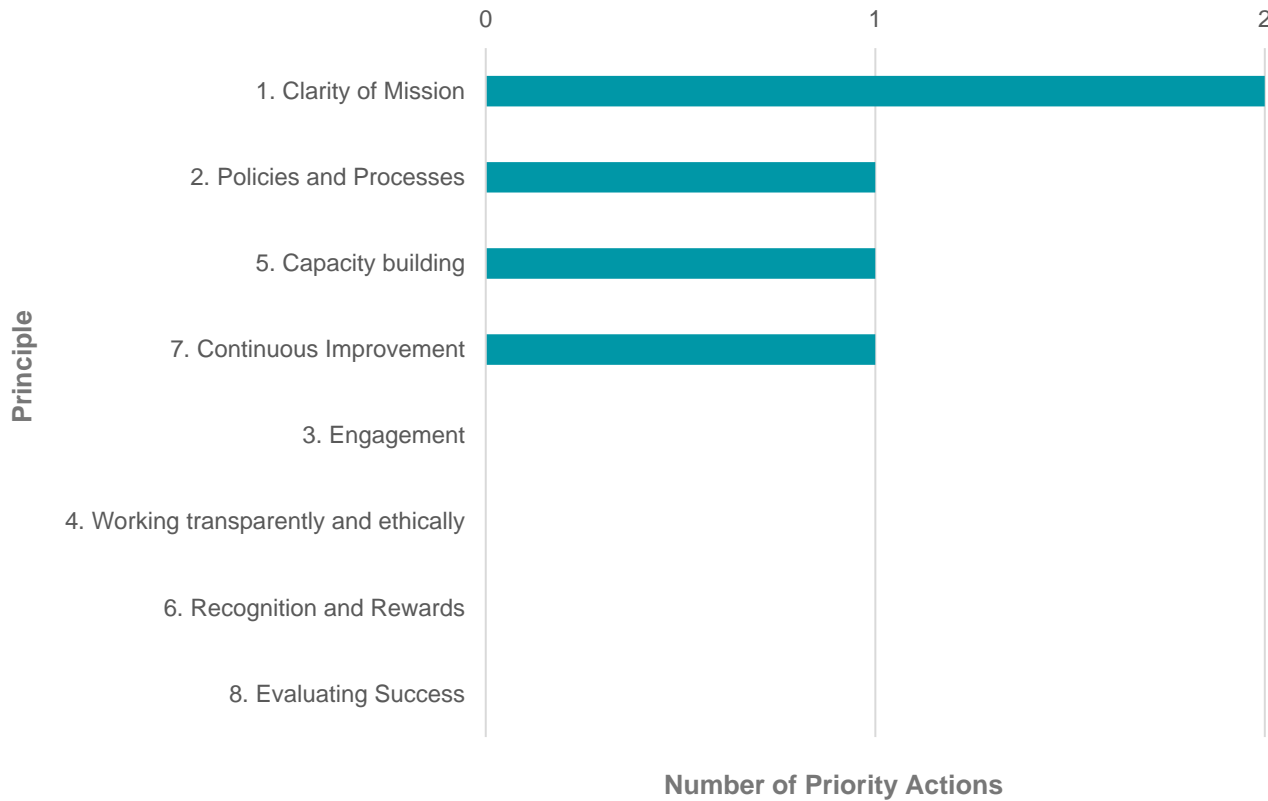
Note: This cluster includes HE providers in England only. For more information on KEF Clusters, please see: <https://kef.ac.uk/about>



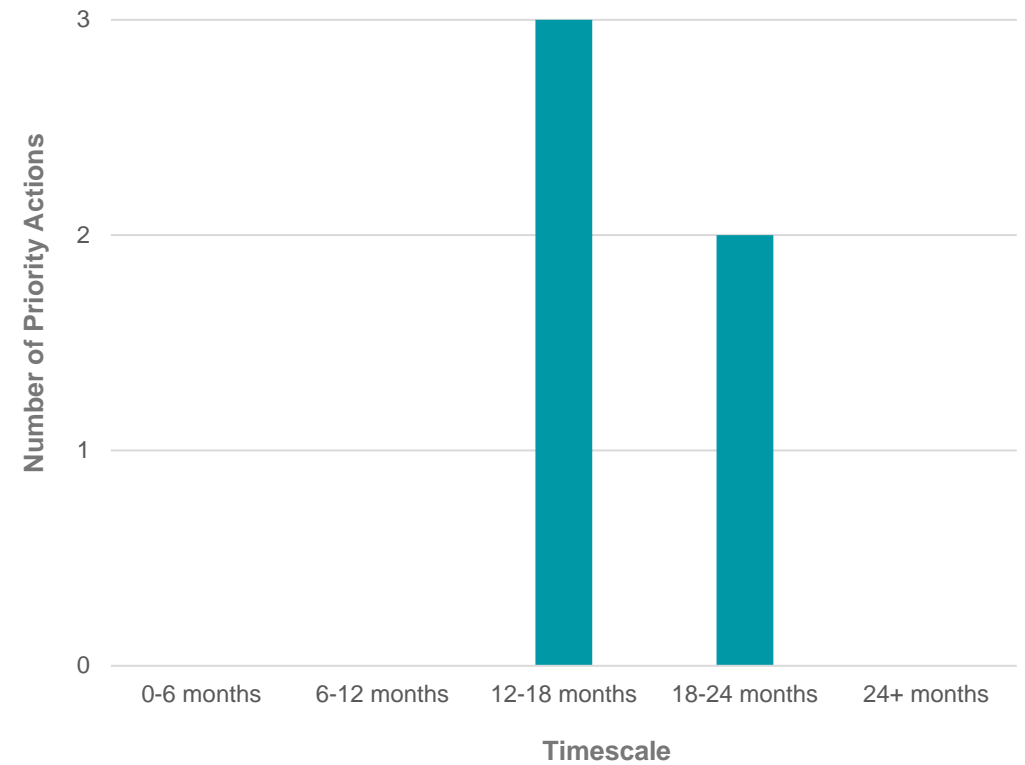
Northern Ireland: Principles and Timescales



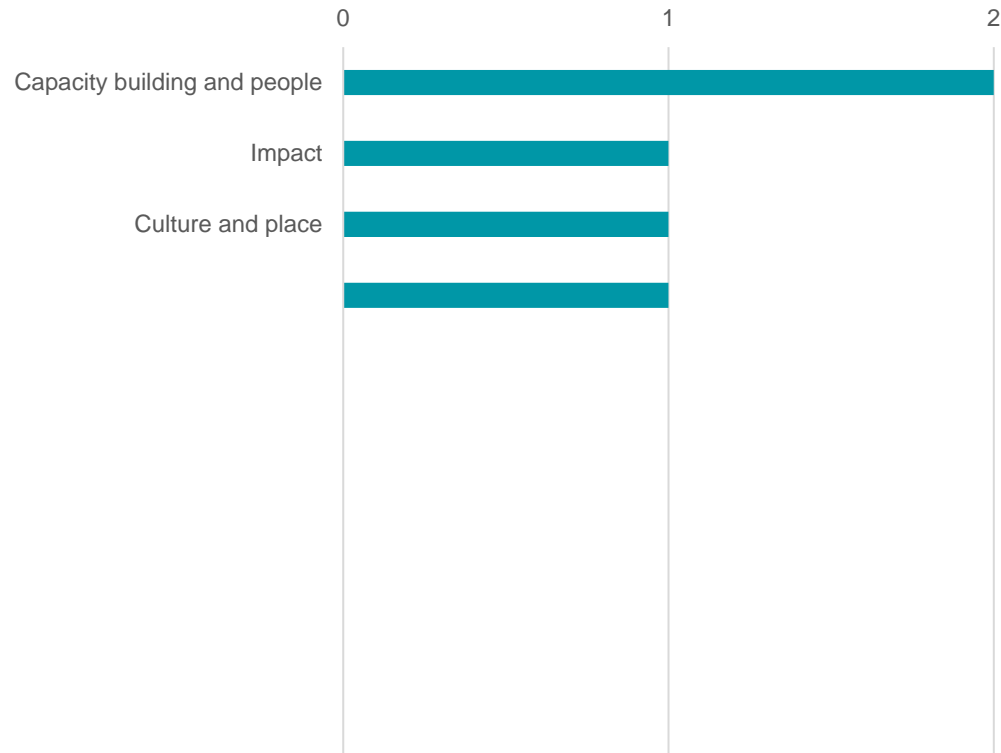
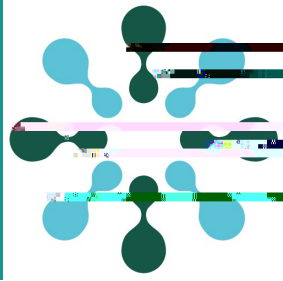
Northern Ireland Priority Actions by Principle

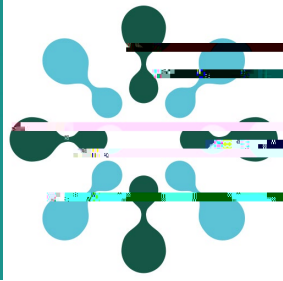


Northern Ireland Timescales per Priority Action

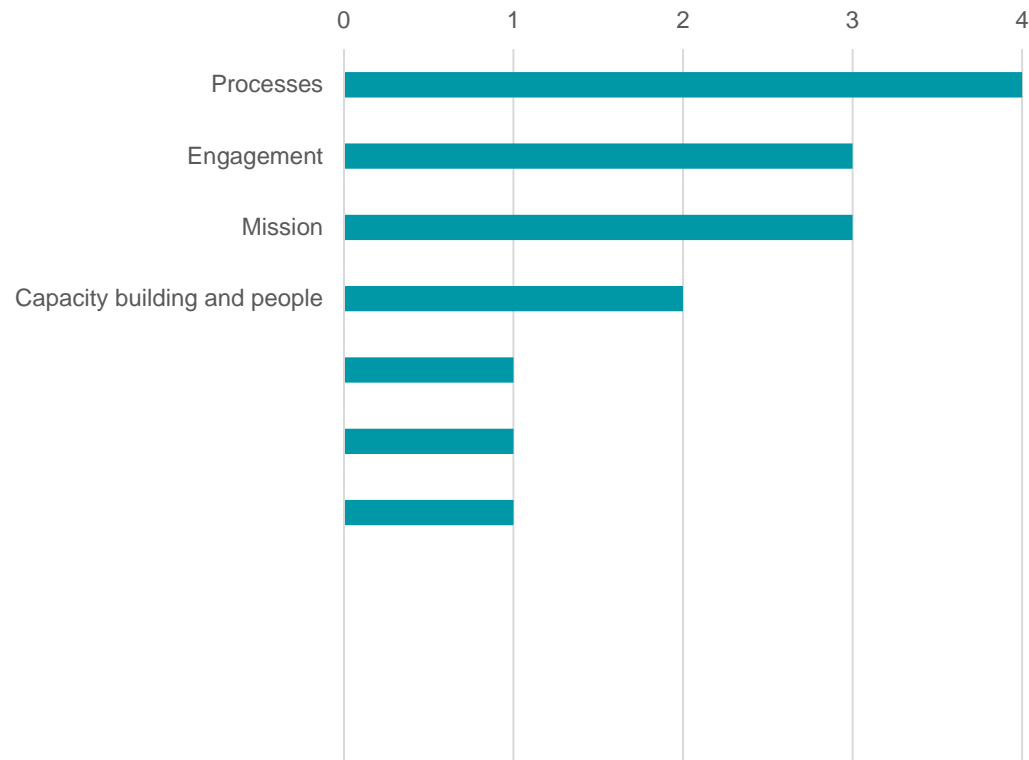
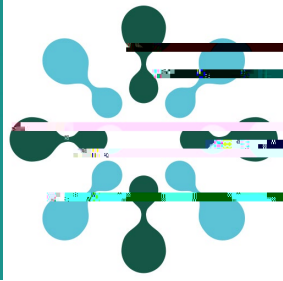


Northern Ireland: Themes and Activities

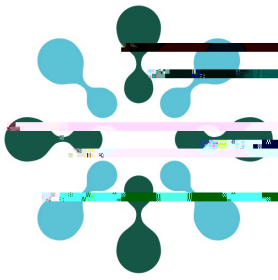




Scotland: Themes and Activities

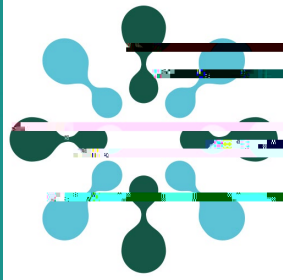


Regional Analysis (UK)



Region	Priority Principles	Main Themes	Main Activities
England	5. Capacity Building	Processes	- Policies
Scotland	2. Policies and Processes	Processes	- Policies - Engagement
Northern Ireland	1. Clarity of Mission	Capacity Building	- Engagement - Support Materials - Evaluation - Inclusion - Benchmarking

Regional Analysis (England)



Region	Priority Principles	Main Themes	Main Activities
Eastern	2. Policies and Processes	Engagement	Policies
South West	3. Engagement 5. Capacity Building	Engagement Processes	Policies
West Midlands	2. Policies and Processes	Processes	Policies
Greater London	2. Policies and Processes	Processes	Policies
East Midlands	1. Clarity of Mission 5. Capacity Building	Mission	Engagement
South East	3. Engagement	Processes	Policies
North East	1. Clarity of Mission	Processes	Policies
North West	5. Capacity Building	Processes	Engagement Learning and development
Yorkshire and Humberside	3. Engagement 5. Capacity Building	Engagement Processes	Policies